

SECTION 1 — GENERAL INFORMATION

Introduction — The purpose of this survey is to gain a more complete understanding of existing shared service arrangements among a group of public health agency jurisdictions as a management strategy to provide essential public health services in those jurisdictions. Having a complete list of agreements, their purposes, and their characteristics may provide helpful information to assess their current utility and to plan additional sharing initiatives. This survey should take about 10 minutes.

The survey should be completed by each public health agency involved in the cross-jurisdictional sharing (CJS) activities of interest. For example, if a group of 12 health departments in the northwest area of a state wish to examine their existing sharing agreements, each of them will complete a survey. For assistance or questions, please contact Gianfranco Pezzino at phsharing@khi.org.

Definitions — For the purposes of this survey, we are defining shared services as *sharing of resources (such as staffing or equipment or funds) among public health departments on an ongoing basis* (or, in the case of mutual aid agreements, on an as-needed basis). In some cases one or more partners may provide resources to support other partners. In other cases, partners may contribute jointly to assure the resources necessary for a shared service. The resources could be shared to support: a) Programs (like a joint WIC or environmental health program); b) Capacity (e.g., a shared epidemiologist in support of several programs); or c) Organizational functions (such as human resources or information technology). The basis for resource sharing as defined here can be *formal* (a contract or other written agreement) or *informal* (a mutual understanding or agreement). Another way to look at this is that each employee, project, resource, service, etc. that spans more than one public health agency jurisdiction is considered a shared resource.

What is not included in this definition? District agencies are, by their nature, cross-jurisdictional agencies and their programs will not be considered as shared services. However, if a district agency is providing (or receiving) services in a neighboring jurisdiction that is not within their district, those services would be considered shared. Resources shared among programs in the *same* jurisdiction, i.e., partnerships among departments in the same jurisdiction, are not considered shared services for the purpose of this survey.

Additional Resources — The Center for Sharing Public Health Services has other assessment tools for public health available on its website. See the complete list of available tools in the last section of this survey.

SECTION 2 — YOUR HEALTH DEPARTMENT AND SHARED SERVICES

Note: Q2.1 will ask you to choose a project name for your group. **All public health jurisdictions in your group that complete the survey should use EXACTLY the same project name.**

Q2.1: Your project name:

Q2.2: Your name:

Q2.3: Your job title:

Q2.4: Health department:

Q2.5: Address:

Q2.6: City/town:

Q2.7: State:

Q2.8: ZIP code:

Q2.9: Your email address:

Q2.10: Phone number:

Q2.11: Please indicate the jurisdiction type that your health department serves:

- ☐ Town or township (1)
- ☐ City (2)
- ☐ County (3)
- ☐ Tribe/tribal clinic (4)
- ☐ Multi-jurisdictional district (including combined city/county) (5)

SECTION 3 — MOTIVATION FOR CHANGE

Q3.1: Is your governing body (e.g., Board of Health) in the process of exploring or implementing shared service arrangements?

- ☐ Yes (1)
- ☐ No (2)

IF NO: This is the end of your survey. Thank you for your response.

If YES: Continue to Q3.2.

Q3.2: What reasons motivated your governance body (e.g., Board of Health) to explore or implement shared service arrangements? (Please check all that apply.)

- ☐ Make better use of resources
- ☐ Save money
- ☐ Respond to program requirements
- ☐ Aid in recruitment of qualified staff
- ☐ Provide new services
- ☐ Provide better services
- ☐ Meet or prepare for voluntary accreditation requirements
- ☐ Increase department's credibility in community
- ☐ Increase department's independence
- ☐ Policymaker interest
- ☐ I don't know
- ☐ Other (please specify):

Q3.3: Key decision-makers and policymakers in my community support a vision for cross-jurisdictional sharing efforts.

- ☐ Strongly Agree
- ☐ Agree
- ☐ Neutral
- ☐ Disagree
- ☐ Strongly Disagree
- ☐ I Don't Know

SECTION 4 — STAGE OF CJS DEVELOPMENT

Q4.1: Which phase best describes the current status of your CJS efforts? (Check only one.)

- ☐ **Explore** — We are developing a conceptual feasibility study to answer questions such as: Why do we want to consider CJS? What services and capacities would be shared? Who are the partners that should be involved?
- ☐ **Prepare and Plan** — We are preparing an implementation plan to answer questions such as: What governance options do we want to consider for our CJS initiative? Who will have the authority to make decisions? What is the timeline for implementation? How can we achieve a balance between increased efficiency and effectiveness?
- ☐ **Implement and Improve** — We are implementing CJS initiatives.

Q4.2: Cross-jurisdictional sharing team members have worked to share and combine data and information needed for public health decision-making.

- ☐ Strongly Agree
- ☐ Agree
- ☐ Neutral
- ☐ Disagree
- ☐ Strongly Disagree
- ☐ I Don't Know

SECTION 5 — LEADERSHIP

Q5.1: Roles and responsibilities of cross-jurisdictional sharing partners are clearly identified.

- ☐ Strongly Agree
- ☐ Agree
- ☐ Neutral
- ☐ Disagree
- ☐ Strongly Disagree
- ☒ I Don't Know

Q5.2: One or more policymaker champions have been identified to promote cross-jurisdictional sharing efforts.

- ☐ Strongly Agree
- ☐ Agree
- ☐ Neutral
- ☐ Disagree
- ☐ Strongly Disagree
- ☐ I Don't Know

SECTION 6 — GOVERNANCE

Q6.1: Do you have a formal agreement among policymaking bodies to explore/implement a cross-jurisdictional sharing arrangement?

- ☐ Yes
- ☐ No

If "Yes" to Q6.1 is selected

Q6.1.A: Please indicate the nature of the written document(s). (Check all that apply.)

- ☐ Contract
- ☐ Memorandum of understanding
- ☐ Joint powers agreement
- ☐ Mutual aid agreement
- ☐ Agreement to provide surge capacity
- ☐ Board resolution or meeting minutes
- ☐ Written agreement, but unsure how to classify
- ☐ Other (please specify):

SECTION 7 – AREAS FOR SHARING

Q7.1: What are the areas for your current or planned CJS efforts? (Please check all that apply.)

	Current Efforts	Planned Efforts
Emergency preparedness	<input type="checkbox"/>	<input type="checkbox"/>
Epidemiology or surveillance	<input type="checkbox"/>	<input type="checkbox"/>
Physician and nursing services	<input type="checkbox"/>	<input type="checkbox"/>
Communicable disease screening or treatment	<input type="checkbox"/>	<input type="checkbox"/>
Maternal and child health services	<input type="checkbox"/>	<input type="checkbox"/>
Population-based primary prevention programs	<input type="checkbox"/>	<input type="checkbox"/>
Inspection, permit, or licensing	<input type="checkbox"/>	<input type="checkbox"/>
Environmental health programs (other than inspection, permit, or licensing)	<input type="checkbox"/>	<input type="checkbox"/>
Community health assessment	<input type="checkbox"/>	<input type="checkbox"/>
Strategic planning	<input type="checkbox"/>	<input type="checkbox"/>
Administrative, planning, and support services	<input type="checkbox"/>	<input type="checkbox"/>
Laboratory service	<input type="checkbox"/>	<input type="checkbox"/>
Other (please specify):	<input type="checkbox"/>	<input type="checkbox"/>
We have not identified a specific area for CJS yet	<input type="checkbox"/>	<input type="checkbox"/>

SECTION 8 — CLOSING

Q8.1: Do you have any other comments regarding service sharing among health departments?

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SECTION 9 — ADDITIONAL RESOURCES

[Assessment Tools for Public Health](#) — The Center for Sharing Public Health Services has these other assessment tools for public health available on its website.

Existing Services — A self-administered survey designed to gain a more complete understanding of existing public health services offered by a public health agency. (Publication Number: CSPHS/06-V1)

Existing CJS Arrangements: Detailed Survey — A self-administered survey designed to allow potential CJS partners a detailed and specific understanding of existing shared service arrangements among potential partners. (Publication Number: CSPHS/08-V1)

One Existing CJS Arrangement — A self-administered survey designed to help current or potential CJS partners (public health agency jurisdictions) gain a clear definition, and better understanding of one current or planned shared service arrangement. (Publication Number: CSPHS/09-V1)