



Cross-Jurisdictional Sharing: What Every Board of Health Member Needs to Know

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Public Health, back then....

- Health problems mostly acute, infectious
- Confined to one locality, slow spread





....and now

- Chronic, lifestyle disease not very area-specific
- Interventions often similar, complex, not amenable to simple local approach



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A Common Political Landscape

Home Rule

Use the level of government closest to the community for all public functions it can handle.

Utilize cooperative intergovernmental agreements when appropriate.



Current Issues Under Consideration for LHD Governance



- Cross jurisdictional sharing arrangements
- Merging of LHDs:
 - With other LHDs
 - With other agencies into consolidated human services agencies
- Creation of quasi-independent public health authorities
- Changing or eliminating boards of health

Adapted from: Gene W. Matthews, JD



National Public Health Standards

Emergency Preparedness

Increasing burden of chronic disease

Health care reform

Lean fiscal environments

CJS Arrangements

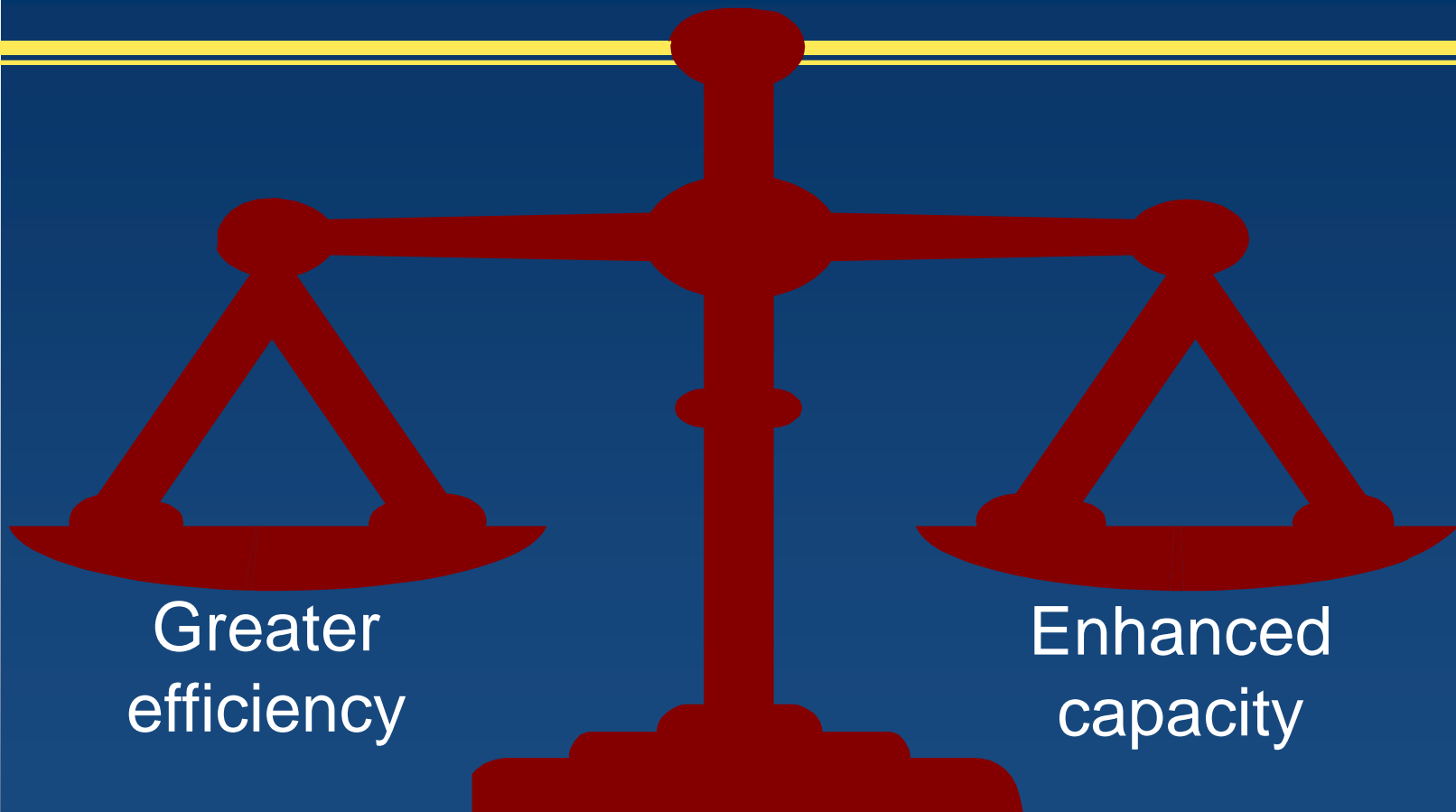


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Cross-Jurisdictional Sharing Spectrum

Informal and Customary Arrangements	Service Related Arrangement	Shared Functions with Joint Oversight	Regionalization
<ul style="list-style-type: none"> • “Handshake” • MOU • Information sharing • Equipment sharing • Coordination 	<ul style="list-style-type: none"> • Service provision agreements • Mutual aid agreements • Purchase of staff time 	<ul style="list-style-type: none"> • Joint projects addressing all jurisdictions involved • Shared capacity • Inter-local agreements 	<ul style="list-style-type: none"> • New entity formed by merging existing LHDs • Consolidation of 1 or more LHD into existing LHD



Greater
efficiency

Enhanced
capacity



Collaboration = Success



Center for Sharing Public Health Services

- Support efforts to explore, inform, track and disseminate learning about shared approaches to delivering public health services



Center for Sharing Public Health Services: Target Audience

- Policymakers
- Public health practitioners
- Professional organizations representing these groups





Center for Public Health Sharing

Roles: 1.To Support

■ Assist teams of public health agencies and policymakers:

- Explore
- Analyze
- Plan
- Implement
- Monitor

Approaches to share public health functions and services



Examples of Support Activities

- Process and decision-making tools
- Case studies
- Translation of evidence
- Expert consultation (customized TA):
 - Legal models
 - Governance models
 - Financial models
 - Etc.



Center for Public Health Sharing Roles: 2. To Share

- Support a Shared Services Learning Community to understand the opportunity and impact of CJS on public health practice
- Facilitate peer-to-peer sharing and learning
- Identify and share successful processes, innovative approaches
- Share documented examples of cross jurisdictional sharing
- Encourage discussion on crucial questions, barriers, challenges, solutions



Direct Support to Learning Community Teams

2012 Call for Proposals

Proposal Deadline: August 29, 2012



Robert Wood Johnson Foundation

CENTER FOR SHARING PUBLIC HEALTH SERVICES: SHARED SERVICES LEARNING COMMUNITY

PURPOSE:

Public health agencies play a critical role in our nation's health system. The dramatic increases in the length and quality of life for so many Americans over the past century are attributed, in large part, to the efforts of public health and the work of public health agencies to keep people healthy and safe. As communities face new challenges, like the increasing burden of chronic disease and lean fiscal environments, and new opportunities like advances in technology, many public health officials and policymakers are exploring new ways to organize and structure the management and delivery of public health services¹. One such strategy is the sharing of services, resources and functions across multiple public health agencies and jurisdictions. Referred to as cross-jurisdictional sharing (CJS), these arrangements range from informal agreements around sharing discrete services or programs, to regionalization including the formal merger or consolidation of multiple public health agencies. In order to better understand the opportunity and impact of cross-jurisdictional sharing among public health agencies, the Robert Wood Johnson Foundation (RWJF) will fund up to 18 teams across the country that are exploring, implementing or improving cross-jurisdictional sharing arrangements to participate in the Shared Services Learning Community.

RWJF will provide two-year grants of up to \$125,000 to up to 18 teams of public health officials, policymakers, and other stakeholders that are exploring, implementing and/or improving CJS arrangements between two or more public health agencies. The Shared Services Learning Community will foster a peer learning environment among teams that are taking a systematic approach to CJS arrangements to achieve the dual goals of greater efficiency and enhanced public health capacity. The Learning Community will emphasize collaboration between public health leaders and policymakers, and grantees will receive customized technical assistance and access to national and regional experts on topics relevant to their local CJS efforts. These topics may include financial or legal analysis, operations and management, quality improvement, community engagement, communications and evaluation.

The Center for Sharing Public Health Services, housed at the Kansas Health Institute and supported by RWJF, will manage and convene the Shared Services Learning Community.

¹ For the purposes of this program, "public health services" refers to the ten essential public health services as defined by the Institute of Medicine in its 2002 report "*The Future of the Public's Health in the 21st Century*".

■ RWJF CFP (June 7, 2012)

- Open to teams that are exploring, implementing and/or improving CJS arrangements between two or more public health agencies
- Up to 18 sites will be selected
- Up to \$125,000 for two years



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Important dates

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- June 26, 2012: Optional applicant webinar (available online)
- August 29, 2012: Deadline for proposals via the RWJF online system
- November 2012: Funding decision
- January 15, 2013: Grants initiated





Learning Community Teams

- Public health officials, policymakers and their partners
- Committed to achieving dual goals of greater efficiency and enhanced public health capacity
- Committed to collaboration



Conceptual Framework for Teams - 1. Exploring

- Agreement to begin exploration
- Identification of specific goals
- Agreement to undertake a feasibility study
- Examples of grantees activities:
 - Learn about different sharing models
 - Undertake initial assessment
 - Review implications of shared capacity
 - Undertake study or analysis



Conceptual Framework for Teams – 2. Implementation

- Feasibility study or related analysis
- Selection of sharing model
- Transition – Strategy Plan
- Examples of grantees activities:
 - Finalize sharing model and plan (staffing, facilities, budget,....)
 - Prepare for implementation (legal agreements,.....)
 - Begin implementation (execute agreements, implement performance monitoring plan,....)



Conceptual Framework for Teams

3. Evaluation and Improvement

- Sharing arrangements have been implemented
- Examples of grantees' activities:
 - Monitor and evaluate
 - Make improvements



Learning Community Activities

- Three in-person Learning Community meetings
- Eight quarterly Learning Community calls;
- Hosting up to two site visits for program staff and peers in the national learning community;
- Participate in site visits to other teams; and,
- Eight quarterly check-in calls with the Center's program staff to discuss progress and challenges



The Uncomfortable Questions...

- We have about 2,700 LHDs in this country:
 - Do we need 2,700 LHDs in the US?
 - Can we afford 2,700 LHDs in the US?
 - Can we imagine a day when all of them would meet accreditation standards?
 - Is it politically feasible to change current LHD structuring?

Adapted from: Gene W. Matthews, JD





...and Our Role



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True



False



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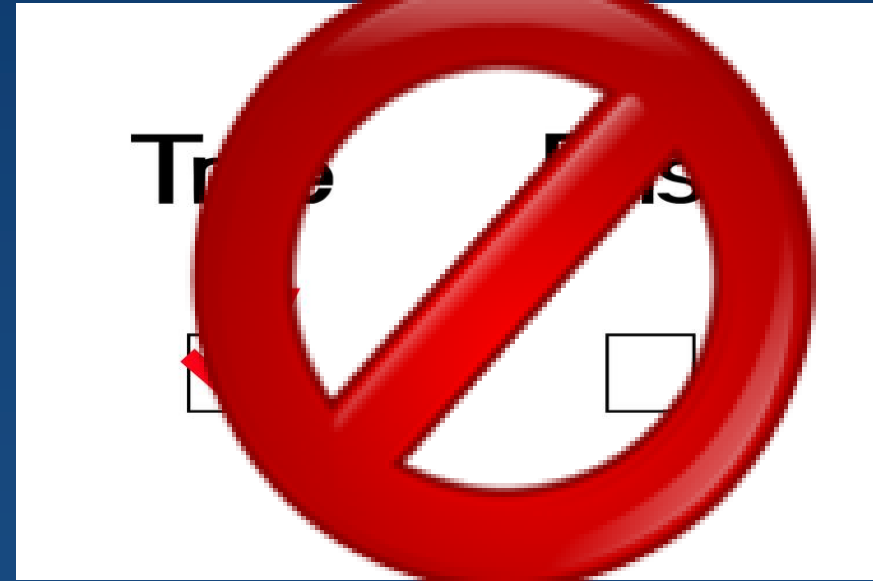
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How can the Center be helpful to you?



For More Information...

Center for Sharing Public Health Services

Call toll-free at (855) 476-3671

E-mail PHSharing@khi.org

www.PHSharing.org

Shared Services Learning Community CFP

www.rwjf.org/cfp/cjs