

Northern Michigan Cross Jurisdictional Sharing Team Accomplishments

3-Year Strategic Plan

The Northern Michigan CJS Team's Strategic Plan for 2015-2017 was created using the Technology of Participation. It details plans for the following Strategic Directions: 1) Implementing planning and uniform best practice; 2) Formalizing a public health alliance; 3) Launching a unified marketing plan; 4) Educating and engage policy-makers; 5) Maximizing coordinated technology for efficiency; and 5) Catalyzing creation of a public health workforce. Priorities are maternal and child health and information technology.

Northern Michigan Public Health Alliance

We have already formalized a public health alliance, one of the Strategic Plan's Strategic Directions. Board of Health chairs and Health Officers from six local health departments (LHDs) representing 25 counties signed agreements based on documents developed by the San Luis Valley Public Health Partnership. The Alliance will oversee implementation of the Strategic Plan; at its first meeting, on 12/12, committees were organized for each of the remaining Strategic Directions.

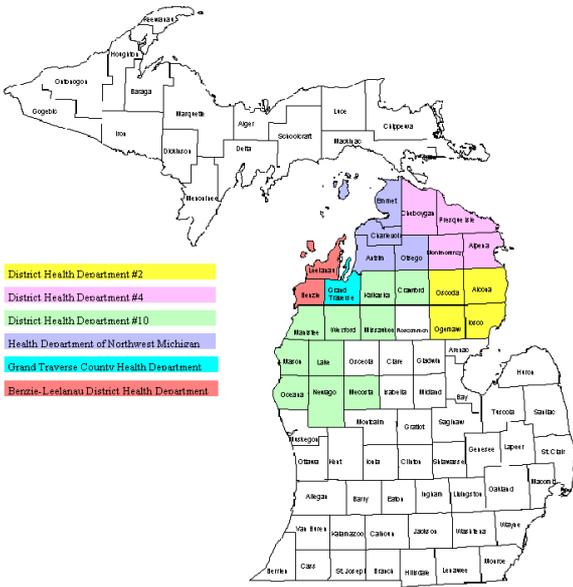
As the Alliance was being established, we responded to several opportunities:

- Northern Michigan Health Network, sponsored by a major accountable care organization (ACO), invited Linda Yaroch, CJS Project Director (and now, Alliance Steering Committee Chair) to represent our 6 LHDs on its Board of Directors.
- Michigan Blueprint for Health Innovation is a \$70 million, 4-year award to transform healthcare delivery in the State. ACOs and LHDs were invited to jointly propose geographic areas for consideration as Community Health Innovation Regions (CHIRs). We applied with the ACO on behalf of the region shared by the 6 LHDs in the Alliance and are eagerly awaiting announcement of CHIRs.
- Michigan Health Endowment Foundation grants are awards to statewide organizations. We successfully advocated for Michigan Association for Local Health (MALPH) to include Northern Michigan in their proposal for an initiative to improve immunization rates. On 12/17 MALPH learned the project will be funded but announcement on geographic areas for implementation are pending.
- Michigan Health Innovation Grant provides one-time awards for projects that will improve efficiency and effectiveness of public health services. We received a \$35,000 grant the Team Lead role once the Robert Wood Johnson Foundation grant ends.
- Michigan Birthing Hospital Grant Program provides funding for hospitals with OB services and LHDs to jointly plan and implement improved referrals to maternal and child health public health programs. Our 6 LHDs partnered with the 9 OB hospitals in the region to successfully secure these funds.
- Rural Health Network Develop Planning Program grants support organizational arrangements to develop strategies for improving healthcare delivery systems. The Alliance is preparing a \$100,000 proposal to strengthen the rural health care system as a whole in Northern Michigan.

Benzie Leelanau District Health Department (BLDHD)

BLDHD, one of the 6 LHDs in our project, lost its Health Officer, we offered to facilitate the Roadmap for Planning Cross Jurisdictional Sharing Initiatives with technical assistance from Patrick Libbey. A group of County Commissioners from Benzie and Leelanau counties, Health Officers from adjoining jurisdictions and other stakeholders made several key decisions during the exploration: 1) Keep the counties together and 2) Seek CJS arrangement for Health Officer/ Medical Director and information technology/billing. We successfully sought a one-time, \$50,000 grant from MDCH to aid in transition. BLDHD recently queried the Alliance LHDs for interest in the arrangement. One agency, Health Department of Northwest Michigan, has informed BLDHD will discuss a potential contract with Board of Health at their February meeting.

Northern Michigan Cross Jurisdictional Sharing Team



Health departments in Northern Michigan face many challenges and vulnerabilities. We embrace opportunities created by the Affordable Care Act and Public Health Accreditation Board, yet recognize we must develop regional infrastructure to respond to community needs and emerging performance standards. We have a good start. Team members have a long history of working together and in different constellations, providing a solid foundation for the exploration.

Several cross-jurisdictional sharing arrangements are already in place, though they are fragmented and programmatic. Community health assessments will be complete across the region soon, supplying extensive data on needs and services. Momentum is growing across the state to adopt a capacity-based focus to public health. Timing could not be better for policy-makers and public health leaders to explore cross jurisdictional sharing arrangements.

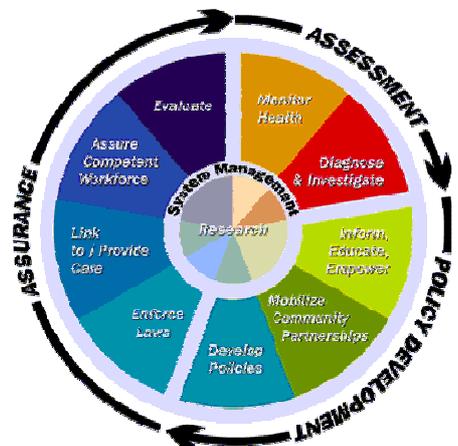
Cross-Jurisdictional Sharing Spectrum

Informal and Customary Arrangements	Service Related Arrangement	Shared Functions with Joint Oversight	Regionalization
<ul style="list-style-type: none"> • “Handshake” • MOU • Information sharing • Equipment sharing • Coordination 	<ul style="list-style-type: none"> • Service provision agreements • Mutual aid agreements • Purchase of staff time 	<ul style="list-style-type: none"> • Joint projects addressing all jurisdictions involved • Shared capacity • Inter-local agreements 	<ul style="list-style-type: none"> • New entity formed by merging existing LHDs • Consolidation of 1 or more LHD into existing LHD

The goal of the project is to explore CJS arrangements that will increase efficiency and enhance public health capacity across Northern Michigan.

Major activities

- » Complete a comprehensive assessment of existing public health cross jurisdictional sharing arrangements
- » Develop a strategic plan for cross jurisdictional sharing
- » Complete a review and analysis of a variety of cross jurisdictional sharing models
- » Determine which, if any, models to implement in Northern Michigan
- » Determine the feasibility of applying to the Public Health Accreditation Board on a multi-jurisdictional basis
- » Assess the capacity of the local health departments to implement the 10 Essential Public Health Services



Cross Jurisdictional Sharing Team Members

- Carl Altman, Board of Health Chair-District Health Department #4
- Les Atchison, Board of Health Chair-Health Department of Northwest Michigan
- Andy Baker-White, Associate Director-Network for Public Health Law Mid-States Region (Co-Chair)
- Debra Baumann, Interim Health Officer-District Health Department #2
- John Bruning, Health Officer, District Health Department #4
- Kathy Garthe, Vice President for Regional System Development--Munson Healthcare
- Therese Green, Director of Wellness Services and Community Relations--McLaren Northern Michigan
- Rebecca Head, Chief Executive Officer-RHead and Associates (Co-Chair)
- Jenifer Murray, Health Officer-Benzie-Leelanau District Health Department
- Bruce Miller, Executive Director--Northern Health Plan and TENCON
- Mark Miller, Director of Local Health Services Division, Michigan Department of Community Health
- Herb Lemcool, Chairman--Grand Traverse County Board of Commissioners
- Shelley Pinkleman, Board of Health Chair--District Health Department #10
- Carolyn Rentenbach, Board of Health Chair-Benzie-Leelanau District Health Department
- Wendy Trute, Health Officer--Grand Traverse County Health Department
- Linda Van Gills, Health Officer--District Health Department #10
- Kathy Vichunas, Board of Health Chair-District Health Department #2
- Linda Yaroch, Health Officer--Health Department of Northwest Michigan (Project Director)



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